# Marzano District Leader Evaluation Model Learning Map www.MarzanoCenter.com

# Domain 1

# A Data-Driven Focus to Support Student Achievement

### Element 1:

The district leader ensures clear and measurable goals are established for their area of responsibility focused on the critical needs for improving student achievement and the needed operational support at the district, school, and individual student level.

### Element 2:

The district leader ensures data are analyzed, interpreted, and used to regularly monitor the progress toward district, school, and individual student goals.

### Element 3:

The district leader ensures each district goal receives appropriate district, school-level and classroom-level support and practices to help all students meet individual achievement goals when data indicate interventions are needed.

# Domain 2

Continuous Support for Improvement of Instruction

# Element 1:

The district leader provides a clear vision regarding the district instructional model and how to guide personnel and schools in operationalizing the model.

### Element 2:

The district leader effectively supports and retains school and department leaders who continually enhance their leadership skills through reflection and professional growth plans.

### Element 3:

The district leader ensures that district and school leaders provide clear ongoing evaluations of performance strengths and weaknesses for personnel in their area of responsibility that are consistent with student achievement and operational data.

### Element 4:

The district leader ensures that employees are provided with jobembedded professional development that is directly related to their growth plans.



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# Domain 3

Continuous Support of a Guaranteed and Viable Curriculum

## Element 1:

The district leader ensures that curriculum and assessment initiatives and supporting operational practices, at the district and school levels adhere to federal, state and district standards.

## Element 2:

The district leader ensures that district level programs, curricular, and operational initiatives are focused enough that they can be adequately addressed in the time available to the district and schools.

# Element 3:

The district leader ensures that students are provided with the opportunity to access educational programs and learn critical content.

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# Domain 4

# **Cooperation and Collaboration**

#### Element 1:

The district leader establishes clear guidelines regarding the areas for which schools are expected to follow explicit district guidance and the areas for which schools have autonomy of decision making.

#### Element 2:

The district leader ensures that constituents (e.g. school board, administrators, teachers, students, and parents) perceive the district as a collaborative and cooperative workplace.

### Element 3:

The district leader ensures that constituents (e.g. school board, administrators, teachers, students, and parents) have effective ways to provide input to the district.

### Element 4:

The district leader ensures leadership development and responsibilities are appropriately delegated and shared.

# **District Climate**

**Domain 5** 

### Element 1:

The district administrator is recognized as a leader in their area of responsibility and one who continually improves his or her professional practice.

#### Element 2:

The district leader has the trust of constituents (e.g. school board, administrators, teachers, students, and parents) that his or her actions are guided by what is best for all student populations and the district.

### Element 3:

The district leader ensures constituents (e.g. school board, administrators, teachers, students, and parents) perceive the district as safe and orderly.

#### Element 4:

The district leader acknowledges the success of the whole district, as well as individual schools and employees within the district.

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Domain 6

## Element 1:

The district leader manages the fiscal resources of the district in a way that focuses on effective instruction and achievement of all students and optimal district operations.

### Element 2:

The district leader manages the technological resources of the district in such a way that focuses on effective instruction and the achievement of all students and optimal efficiency throughout the district.

#### Element 3:

The district leader manages the organization, operations, instructional programs and initiatives in ways to maximize the use of resources to promote effective instruction and achievement of all students.